







We would like to explain our market share. On the left, our market share data from Gartner Research. The deposition field is mainly divided into tube and non-tube categories, and we classify batch deposition into the











The following table shows the breakdown of sales revenue for 300-millimeter equipment. For NAND, we have gained an overwhelming share of the 3D NAND deposition process. We expect the demand for our products to recover and expand as the market recovers and the devices become more multilayered.

For DRAM, we are acquiring new POR in the highly difficult deposition process for advanced DRAM. In addition







Next, I would like to move on to the strategy for DRAM.

On the left is a schematic u7iagke rarsho1(wwingke 1ic 210f976jtra76)12(5)6Mtic )ap36p5(1)5(ucstra)176)5(s.On )10)1ic 2











We are aiming to expand sales not only in lea1 0 0 1 539.64 14.h5g4 1p&ndgh5e 0 18)66(3y)g4 1ic, 0 1 5b0(050)0 als6





I am Yamamine responsible for services, field engineering and group governance,.

This section describes the service strategy. Our service business, an important growth driver, has been steadily expanding the sales regardless of changes in market conditions, providing a stable base for our business performance.

We have service locations all over the world, and we are actively expanding to new locations, especially as

The service business includes sales of 150-millimeter and 200-millimeter equipment, of which equipment for SiC power devices have achieved high growth. Sales of conventional equipment are currently expanding, and





I am Yamada. I am in charge of production and procurement.

This section describes our global production system procurement and operations.

First, we are talking about the introduction of the production system expansion.











I'm Kawakami overseeing finance as well as accounting. I'm the Senior VP.

Allow me to discuss financial figures.

Page 50 summarizes the midterm goals. WFE is expected to exceed USD120 billion in the next three to four years. We are targeting sales revenue of at least 33,456 billion JPY (USD 300 billion) by FY2034.

Page 51 summarizes the capital allocation policy. As in the past, our top priority is investment for growth.



Page 52 shows the changes in orders received, order backlog, and revenue from sales. Since we have a mix of